

15-May, 2026

## FY2026 Consolidated Financial Results (Ended March 31)

TOKAI RIKA CO., LTD

(Code No. : 6995)

### I. Summary of consolidated financial results

#### 1. Consolidated performance (cumulative)

☆ indicate highest record  
(Unit : ¥bn, ()): composition%)

	March 31,2025 (Fiscal Year)		March 31,2026 (Fiscal Year)		Change	Change (%)	March 31,2027 (Annual Forecast)		Change	Change (%)
Net Sales	617.6	(100.0)	☆ 644.7	(100.0)	27.1	4.4	☆ 650.0	(100.0)	5.3	0.8
Operating profit	35.2	(5.7)	☆ 35.6	(5.5)	0.4	1.0	30.0	(4.6)	-5.6	-15.8
Ordinary profit	34.3	(5.6)	☆ 43.7	(6.8)	9.4	27.5	33.0	(5.1)	-10.7	-24.6
Extraordinary Income/Loss	※1 5.5	—	※2 2.0	—	-3.5	—	—	—	—	—
Profit attributable to owners of parent	26.0	(4.2)	☆ 29.4	(4.6)	3.4	13.1	20.0	(3.1)	-9.4	-32.1
FX Rate										
U S \$		¥151		¥149		¥-2		¥150		¥1
E u r o		¥162		¥173		¥11		¥175		¥2
Basic earnings per share		¥307.54		¥346.32		¥38.78		¥234.87		¥-111.45
Return on equity		8.4 %		9.0 %		0.6 %		5.7 %		-3.3 %
Dividend per share		¥95.00		¥115.00		¥20.00		¥120.00		¥5.00
Dividend on shareholders' equity(Consolidated)		3.2 %		3.6 %		0.4 %		3.6 %		-0.0%
Payout ratio (Consolidated)		30.9 %		33.2 %		2.3 %		51.1 %		17.9 %
Number of consolidated subsidiaries		38		37		※3 -1		37		—
Number of equity-method affiliates		5		5		—		5		—
Capital investments		33.5		32.6		-0.9		33.0		0.4
Depreciation		20.7		23.3		2.6		25.0		1.7

※1 : Gain on sales of investment securities +¥5.4bn, Gain on sales of fixed assets +¥0.7bn, Loss on valuation of fixed assets and others ▲¥0.5bn,

※2 : Gain on sales of investment securities +¥5.8bn, Impairment loss of fixed assets: ▲¥3.2bn, Loss on valuation of investment securities: ▲¥0.5bn,

※3 : SANDEN SCIENCE AND TECHNOLOGY(SHENZHEN) CO.,LTD. was dissolved in June 2025.

#### 2. Sales Breakdown

##### (1) Sales by Customers

(Unit : ¥bn, ()): composition%)

	March 31,2025 (24.4.1-25.3.31)		March 31,2026 (25.4.1-26.3.31)		Change	Change (%)
Toyota	407.4	(66.0)	426.1	(66.1)	18.7	4.6
Toyota-related	48.0	(7.8)	52.6	(8.2)	4.6	9.5
Subaru	25.9	(4.2)	24.8	(3.9)	-1.1	-4.3
Ford	24.5	(4.0)	24.2	(3.8)	-0.3	-1.1
Suzuki	22.5	(3.6)	24.1	(3.7)	1.6	7.1
Isuzu	5.4	(0.9)	6.1	(1.0)	0.7	13.3
Mitsubishi	4.9	(0.8)	5.0	(0.8)	0.1	2.3
Mazda	4.6	(0.8)	4.8	(0.8)	0.2	4.7
Others	74.1	(11.9)	76.5	(11.7)	2.4	3.3
Total	617.6	(100.0)	644.7	(100.0)	27.1	4.4

##### (2) Sales By Products

(Unit : ¥bn, ()): composition%)

	March 31,2025 (24.4.1-25.3.31)		March 31,2026 (25.4.1-26.3.31)		Change	Change (%)
HMI Products	238.8	(38.7)	247.3	(38.4)	8.5	3.6
Smart System	91.7	(14.9)	98.1	(15.2)	6.4	7.0
Seatbelt	84.0	(13.6)	86.2	(13.4)	2.2	2.7
Shift Lever	71.3	(11.5)	71.8	(11.1)	0.5	0.7
Key Lock	29.8	(4.8)	29.6	(4.6)	-0.2	-0.8
Car Mirror	16.3	(2.7)	18.0	(2.8)	1.7	9.9
Connector	11.7	(1.9)	12.3	(1.9)	0.6	5.0
Steering Wheel	9.4	(1.5)	7.0	(1.1)	-2.4	-25.4
Agricultural&Construction Machinery	17.4	(2.8)	18.3	(2.9)	0.9	5.5
Others	46.9	(7.6)	55.7	(8.6)	8.8	18.8
Total	617.6	(100.0)	644.7	(100.0)	27.1	4.4

#### 3. Factors affecting operating profit

Factors	Amount(¥bn)
(Increased factors)	
•Production volume	2.6
•Forex	1.0
•Cost reduction	6.2
•Others	0.9
Total	10.7
(Decreased factors)	
•Selling prices	0.7
•Material price	1.8
•Fixed cost	7.8
Total	10.3
Net operating profit increase	0.4

#### 4. Sales/operating profit by region

(Unit : ¥bn, ()): composition%)

		March 31,2025 (24.4.1-25.3.31)		March 31,2026 (25.4.1-26.3.31)		Change	Change (%)
Sales	Japan	307.6	(49.8)	325.7	(50.5)	18.1	5.9
	Americas	164.7	(26.7)	173.4	(26.9)	8.7	5.3
	Asia	192.7	(31.2)	195.2	(30.3)	2.5	1.3
	Others	49.3	(8.0)	50.6	(7.8)	1.3	2.6
	Adjustment	-96.8	(-15.7)	-100.3	(-15.5)	-3.5	—
	Total	617.6	(100.0)	644.7	(100.0)	27.1	4.4
Operating Profit	Japan	-0.9	(-2.7)	-1.4	(-4.0)	-0.5	—
	Americas	8.0	(22.9)	8.2	(23.2)	0.2	2.5
	Asia	23.9	(68.0)	24.8	(69.8)	0.9	3.6
	Others	3.4	(9.9)	4.2	(11.9)	0.8	21.5
	Adjustment	0.7	(1.9)	-0.3	(-0.9)	-1.0	—
	Total	35.2	(100.0)	35.6	(100.0)	0.4	1.0

## 5. Balance sheet

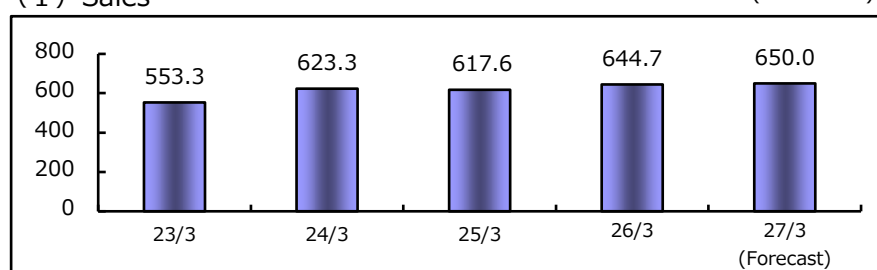
(Unit : ¥bn)

Assets				Liabilities and Equity			
Account	As of March 31, 2025	As of March 31, 2026	Changes	Account	As of March 31, 2025	As of March 31, 2026	Changes
<b>Current assets</b>	<b>285.6</b>	<b>313.6</b>	<b>28.0</b>	<b>Current liabilities</b>	<b>131.1</b>	<b>124.7</b>	<b>-6.4</b>
Cash and deposits	75.0	80.9	5.9	Accounts payable	51.3	53.4	2.1
Notes and accounts receivable	81.7	84.9	3.2	Electronically recorded obligations-operating	9.6	1.3	-8.3
Electronically recorded monetary claims-operating	11.8	10.7	-1.1	Other current liabilities	70.1	69.9	-0.2
Marketable securities	23.1	36.8	13.7	<b>Non-current liabilities</b>	<b>50.0</b>	<b>52.0</b>	<b>2.0</b>
Inventories	77.3	82.9	5.6	Bonds	10.0	10.0	—
Other current assets	16.4	17.1	0.7	Other non-current liabilities	40.0	42.0	2.0
<b>Non-current assets</b>	<b>225.2</b>	<b>234.6</b>	<b>9.4</b>	(Total liabilities)	181.1	176.8	-4.3
Tangible non-current assets	123.5	135.3	11.8	<b>Shareholders' equity</b>	<b>262.5</b>	<b>283.1</b>	<b>20.6</b>
Intangible non-current assets	4.4	5.1	0.7	Accumulated other comprehensive income	45.3	64.5	19.2
Investments and other assets	97.2	94.2	-3.0	<b>Non-controlling interests</b>	<b>21.8</b>	<b>23.7</b>	<b>1.9</b>
<b>Total</b>	<b>510.8</b>	<b>548.3</b>	<b>37.5</b>	(Total equity)	329.6	371.5	41.9
				<b>Total</b>	<b>510.8</b>	<b>548.3</b>	<b>37.5</b>

## 6. Trends in key consolidated figures

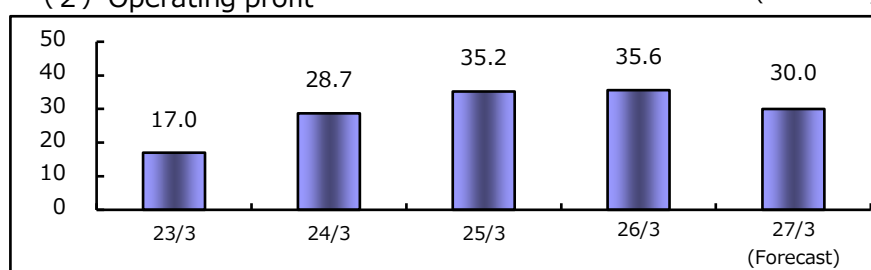
(1) Sales

(Unit : ¥bn)



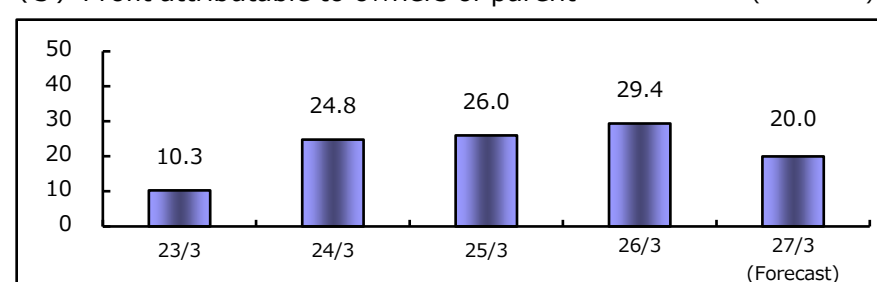
(2) Operating profit

(Unit : ¥bn)



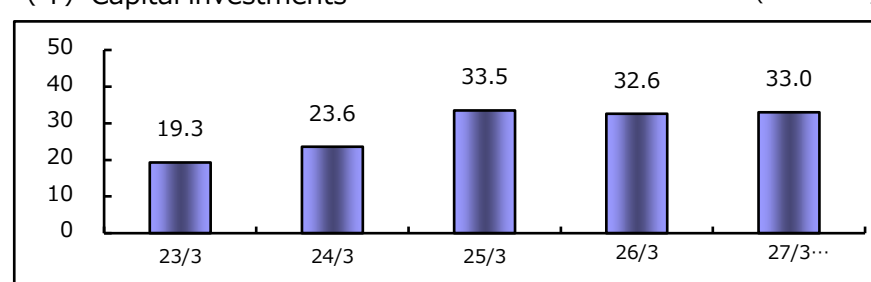
(3) Profit attributable to owners of parent

(Unit : ¥bn)



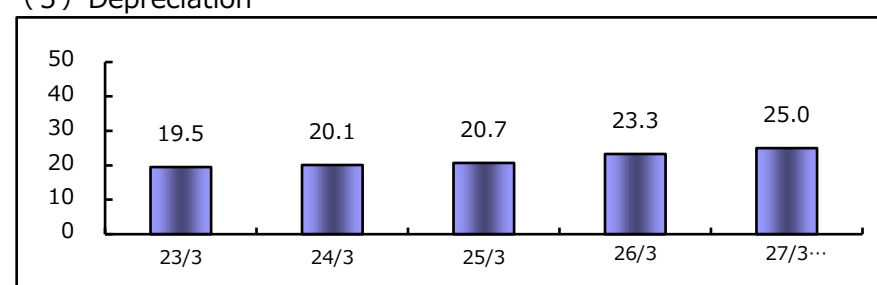
(4) Capital investments

(Unit : ¥bn)



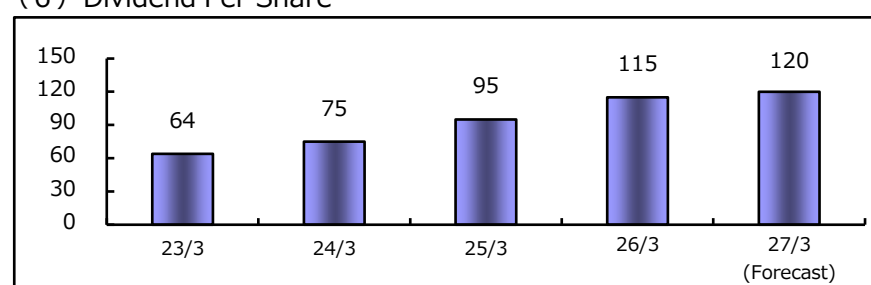
(5) Depreciation

(Unit : ¥bn)



(6) Dividend Per Share

(Unit : ¥)



## II. Summary of non-consolidated financial results

(Unit : ¥bn, ()): composition%)

	March 31, 2025 (Fiscal Year)		March 31, 2026 (Fiscal Year)		Change	Change (%)
Net Sales	267.4	(100.0)	283.1	(100.0)	15.7	5.9
Operating profit	-2.8	(-1.1)	-3.8	(-1.4)	-1.0	—
Ordinary profit	21.8	(8.2)	25.6	(9.1)	3.8	17.4
Extraordinary Income/Loss	※1 4.8	—	※2 3.0	—	-1.8	—
Net profit	21.8	(8.2)	23.2	(8.2)	1.4	6.0
Basic earnings per share	¥258.44		¥272.65		¥14.21	
Return on equity	12.1 %		12.2 %		0.1 %	
Capital investments	15.0		17.5		2.5	
Depreciation	7.6		10.1		2.5	

※1 : Gain on sales of investment securities +¥5.4bn, Loss on valuation of fixed assets and others ▲¥0.5bn,

※2 : Gain on sales of investment securities +¥5.8bn, Gain on sales of Nishibiwajima-plant site +¥0.9bn,

Impairment loss of fixed assets : ▲¥3.2bn, Loss on valuation of investment securities: ▲¥0.5bn